



Company Presentation

4Q24

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Company Overview

Findep (the “Company”), leader in bringing **financial inclusion to the underserved Hispanic communities in North America** through responsible lending and insurance products.

Key Pillars

- 
Proven business focused on a large, growing target market
- 
Highly profitable and resilient across economic cycles
- 
Demonstrated success in agile technological development that quickly translates to business impact
- 
Positioned to drive growth, unlock further efficiencies, and deliver increasing returns

30+ Years
of experience in microfinance

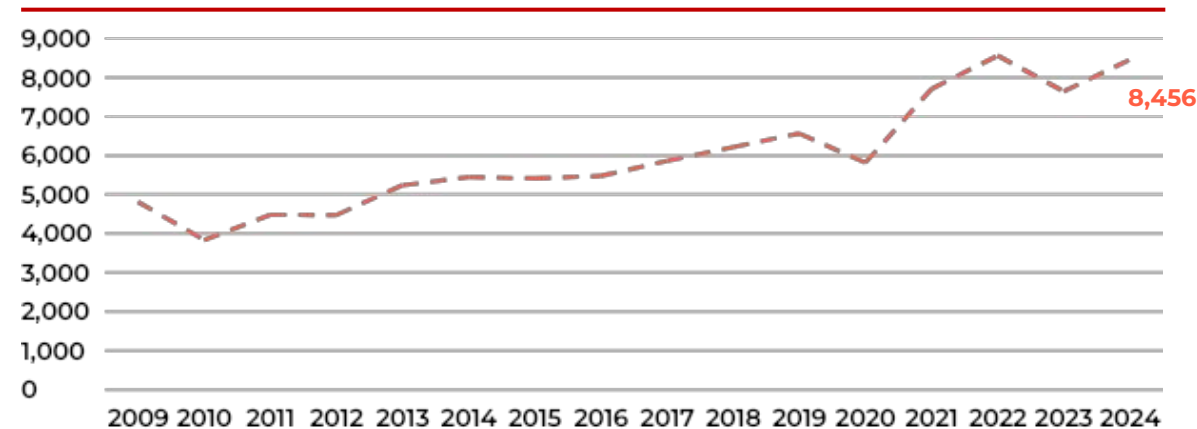
Markets



Subsidiaries



Loan Portfolio (MX\$, mm)



4Q 2024 Highlights

Highlights

Findep's strategy of **managing prudent portfolio growth**, and **strengthening its balance sheet** are reflected on this quarters results:

1 Net Profit MX\$ 234 million
(+9% YoY)

2 Cash & Equivalents MX\$ 1.1 billion
(+49% YoY)

3 Net Debt MX\$ 2.9 billion
(-7% YoY)

4 Equity-to-Asset-Ratio 54%
(+330 basic points YoY)

5 Loan Portfolio MX\$ 8.5 billion
(+11% YoY)

6 Loan Origination MX\$ 1.2 billion
(+5% YoY)

7 NPL Ratio (Stage 3) 5.9%
(-40 basis points YoY)

8 Write-Offs MX\$ 394 million
(-0.5% YoY)

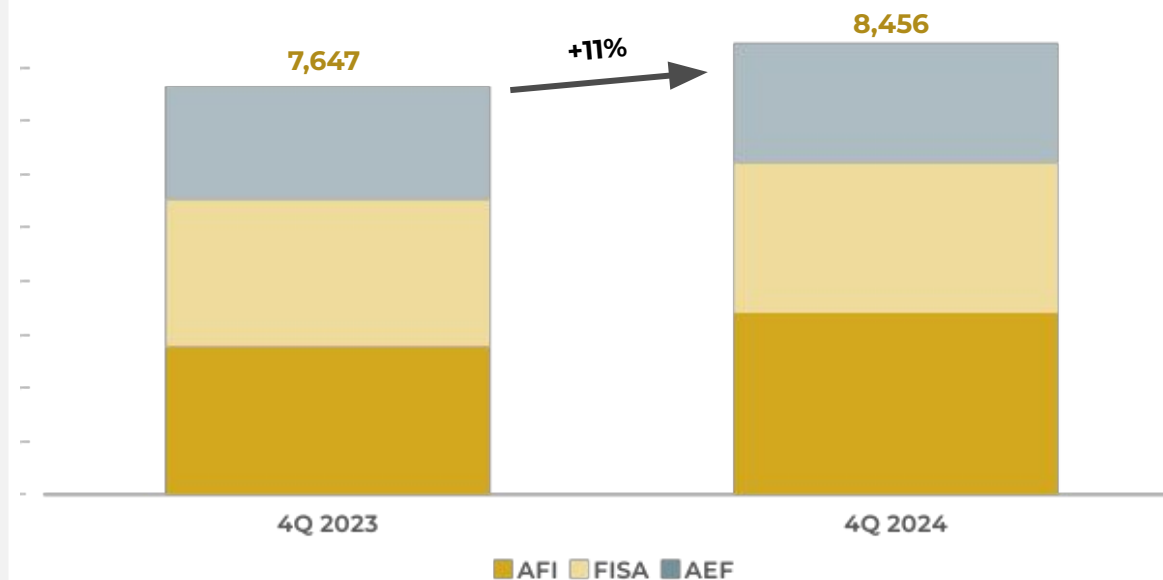
9 NPL's TTM Write-offs 18%
(-230 basic points YoY)

Technology Driven Efficiency

Technological Transformation
Supports Company's results

Net Profit
Highest quarter in the Company's history

Loan Portfolio (MX\$, mm)



Current Situation

Strengthened Balance Sheet



Million Pesos	2016	2023	2024	2024 vs. 2016	2024 vs. 2023
Total Assets	12,155	10,555	11,670	-4%	10.6%
Tangible Assets (a)	10,568	9,546	10,661	1%	11.7%
Total Portfolio	7,448	7,647	8,456	14%	11%
Total Portfolio (FISA+AEF+AFI)	5,476	7,647	8,456	54%	11%
Net Debt (b)	6,825	3,142	2,922	-57%	-7%
Total Equity	4,050	5,311	6,258	55%	18%
Tangible Equity (c)	2,463	4,303	5,249	113%	22%
Tangible Equity + Loan Loss Reserves	2,873	5,341	6,355	121%	19%
Tangible Equity / Tangible Assets	23%	45%	49%	+26pp	+4pp
Tangible Equity / Net Debt	36%	137%	180%	+144pp	+43pp
Loan Loss Reserves / Non-performing loans	100%	217%	221%	+121pp	+4pp

* Tangible Assets = Total Assets - Goodwill

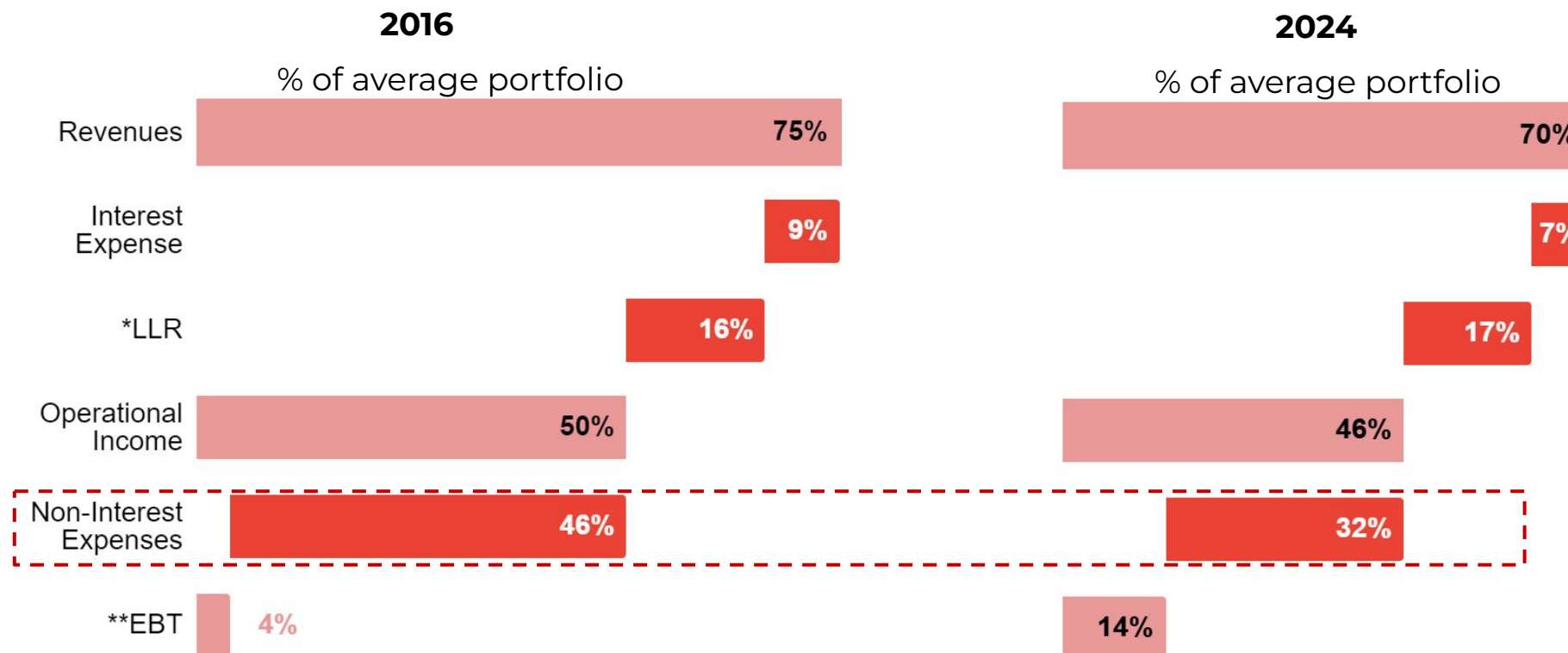
** Net Debt = Long Term debt Issuance + Bank and Other Entities Loans - Cash

*** Tangible Equity = Total Equity - Goodwill

Current Situation

Benefiting from operating efficiencies

Principal lines of Income Statement



*LLR methodology is not comparable as we implemented the CNBV methodology in 1Q22. As a proxy, TTM write-offs to average portfolio increased from 17.6% in 2016 to 17.7% in 4Q24 on an annualized basis.

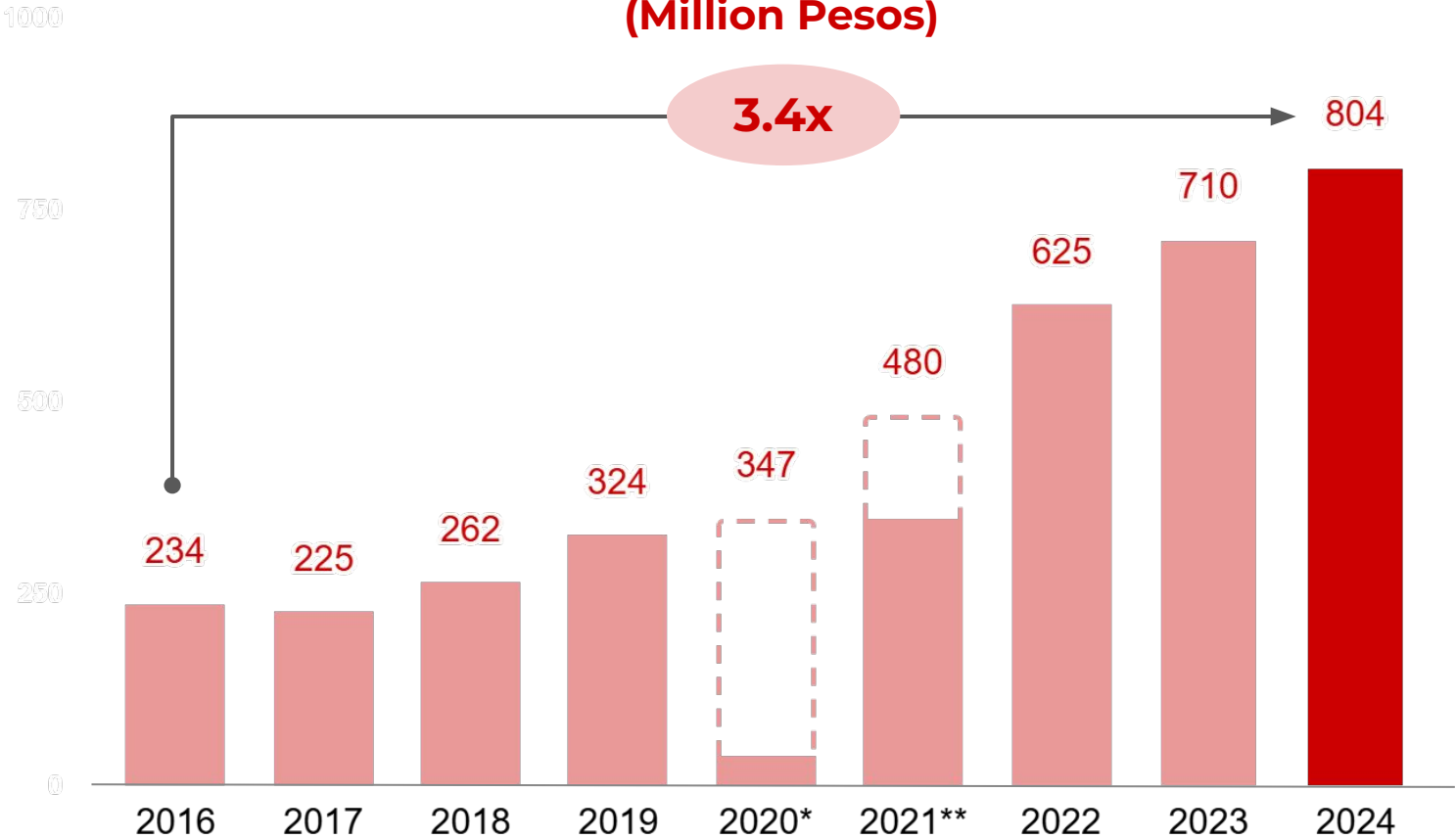
** EBT = Earnings Before Taxes

Current Situation

Our strategy and execution have yielded consistent gains in net income



Net Income excluding one-off, non-cash effects on results (Million Pesos)



* Excluding write-off of Finsol Mexico’s goodwill effect for MXN 448 m in 2020, and MXN 311 m in excess discretionary reserves, which became permanent reserves after adopting the CNBV methodology.

**Excluding write-off of Finsol Brazil’s goodwill effect of MXN 133 million in 2021.

Our strategy and execution have yielded consistent gains in net income



Excluding one-offs non-cash events

	1Q	2Q	3Q	4Q	Total
2012	34	(38)	8	(120)	(116)
2013	51	56	66	81	254
2014	101	63	78	76	318
2015	60	39	63	47	209
2016	53	40	81	60	234
2017	68	66	60	30	225
2018	27	82	74	80	262
2019	63	89	76	97	324
2020*	69	(57)	(29)	*53	36
2021**	113	121	121	**123	479
2022	147	151	153	174	625
2023	166	165	163	215	710
2024	179	193	198	234	804

* Excluding Ps. 448 million- Finsol Mexico

** Excluding Ps. 136 million- Finsol Brazil

Investment Highlights

1

Unique Business Model

- Stable and profitable through economic and market cycles
- Knowledge of the segment and the business built through experience with millions of loans originated

2

Balance risk and growth

- Continued investment in analytics
- Focus on businesses where we have deep expertise
- Management of all dimensions of risk

3

Growth in the US

- Proven business for an expanding addressable market in the US
- Diversify portfolio and enhance asset quality and perception
- Future credit rating

4

Efficiency through technology

- Migration of operations to the cloud
- Higher adoption of mobile technology by workforce and customers

1 Unique Business Model

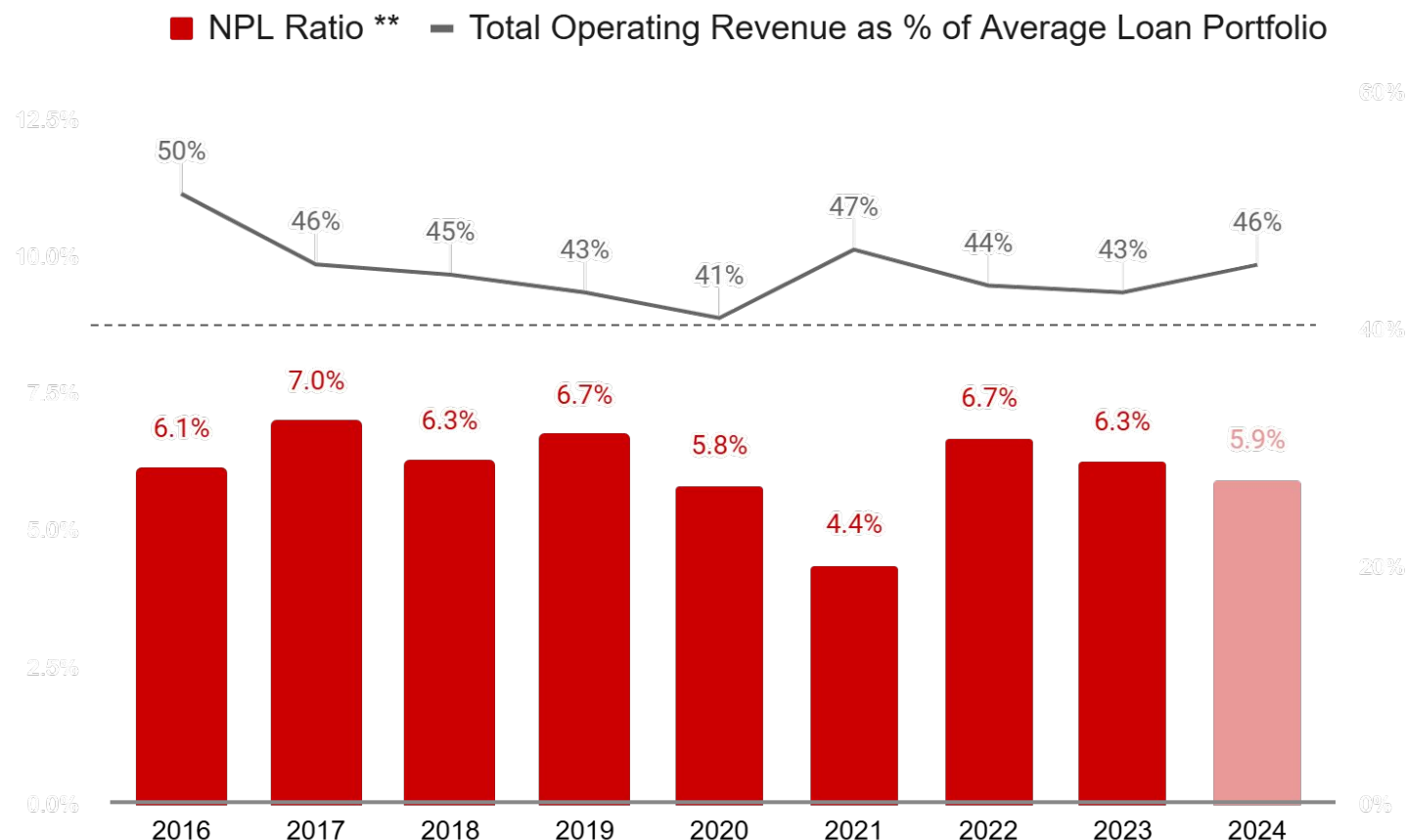
Consistent profitability and low volatility through crises



Our portfolio has yielded consistently over 40% annually in Total Operating Revenue even through the worst of the pandemic.

Likewise, NPLs have continued to decrease gradually.

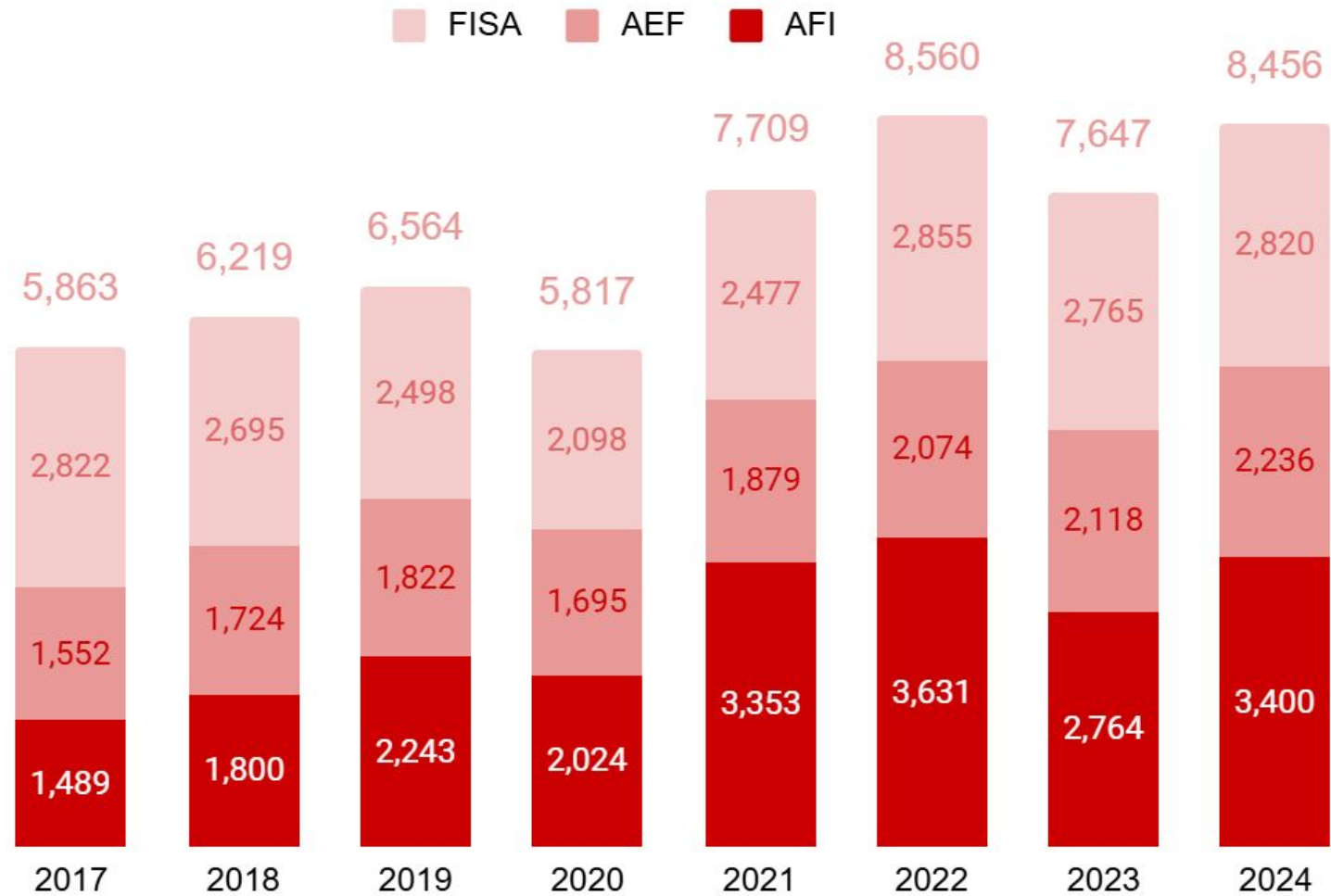
Consistent Profitability and Improving Asset Quality*



*Considering the historical performance of current operations, Independencia, Apoyo Economico Familiar and Apoyo Financiero Inc.

**NPL- Legacy Methodology, based on the delayed days from 2016 to 2021. Since 2022 it considers Stage 3 Portfolio.

2 Balance risk and growth Mexico and US Portfolio Performance



2 Balance risk and growth

Focus on individual unsecured loans to simplify the corporate structure



Strategic view

- Individual unsecured loans can achieve efficiencies through digital transformation
- Aligned with our expertise. Strong skills in Data Analytics, Risk Management, and Systematic Operation are key to succeed
- Important synergies exist between businesses in Mexico and the United States focusing on the same business model
- Credit risks are the main type of risk and are properly priced and reflected in the balance sheet through LLR. Our P&L is a strong proxy for cash flow

Actions

- Continued investment in distinctive skills: risk teams, analytics, and lifecycle management
- Centralization of US operations in Mexico; migration of functions to Mexico to better balance talent and cost (Analytics, Finance, Software Development)
- Investment in digital transformation, with focus on mobile technology

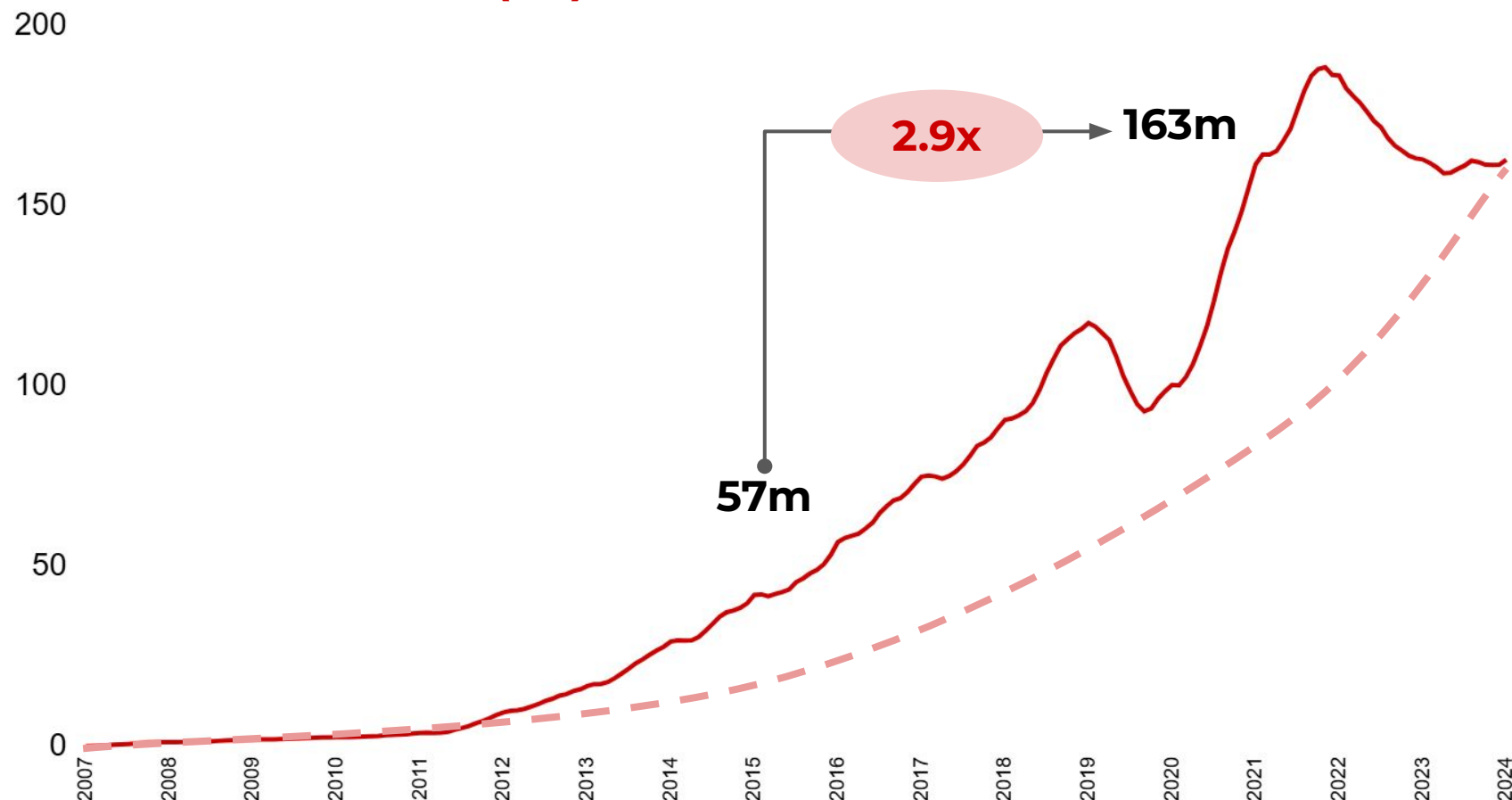
3 Growth in the US

AFI has grown 2.9x since 2016



- Our US portfolio has grown 2.9x in the last 8 years, a 14.1% CAGR, mostly in California.
- Unserved Hispanic market (62m) in the US, with California being the largest market.
- Proven business model poised for growth.
- Opportunities in efficiency based on scale.
- Presence in California, Texas and Arizona.

AFI (US) Portfolio, USDm

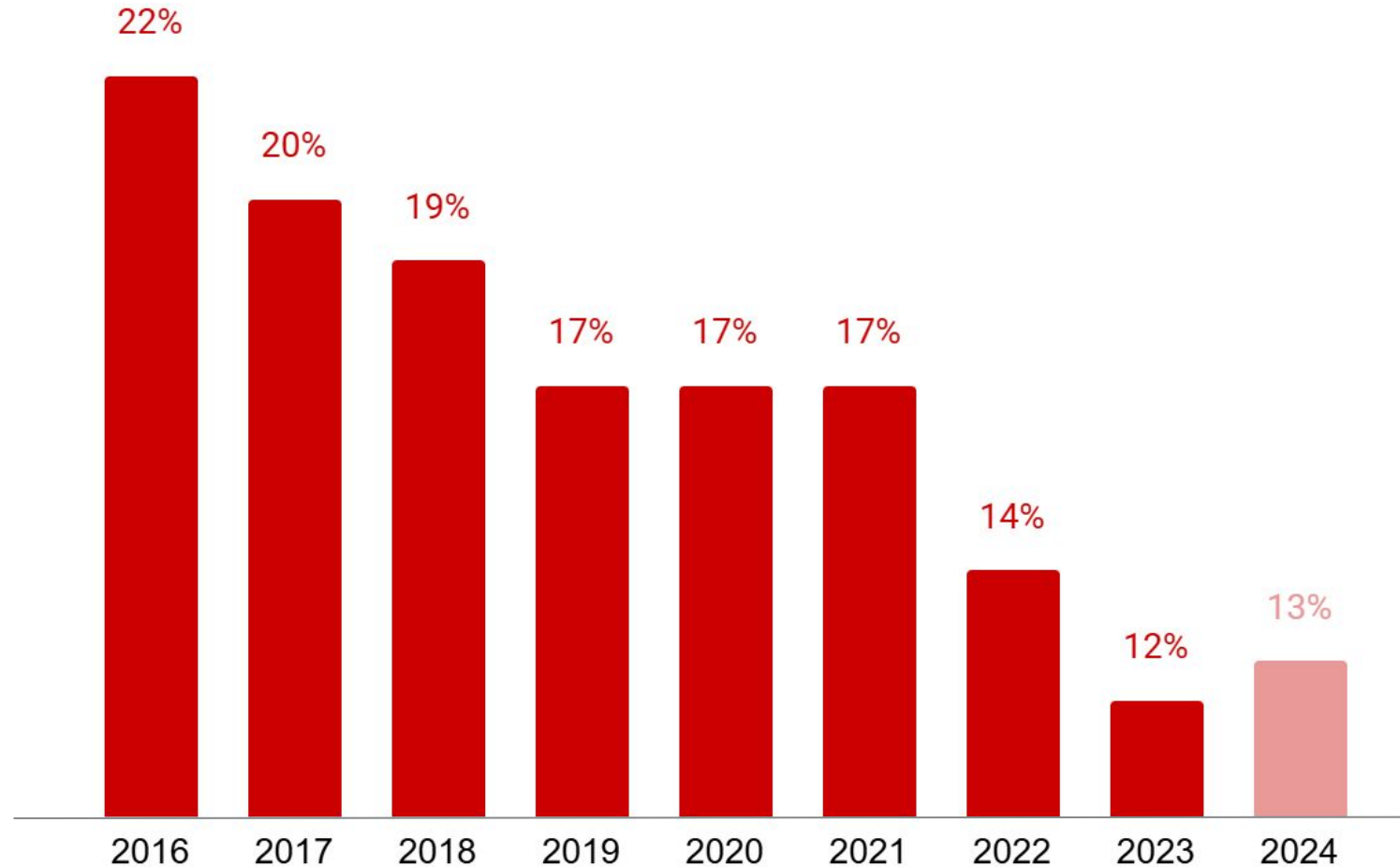


3 Growth in the US

An increase in operating leverage has yielded significant efficiency



AFI Non-Interest Expenses / Average Loan Portfolio



4 Efficiency through technology

Technology has allowed us to do more with less

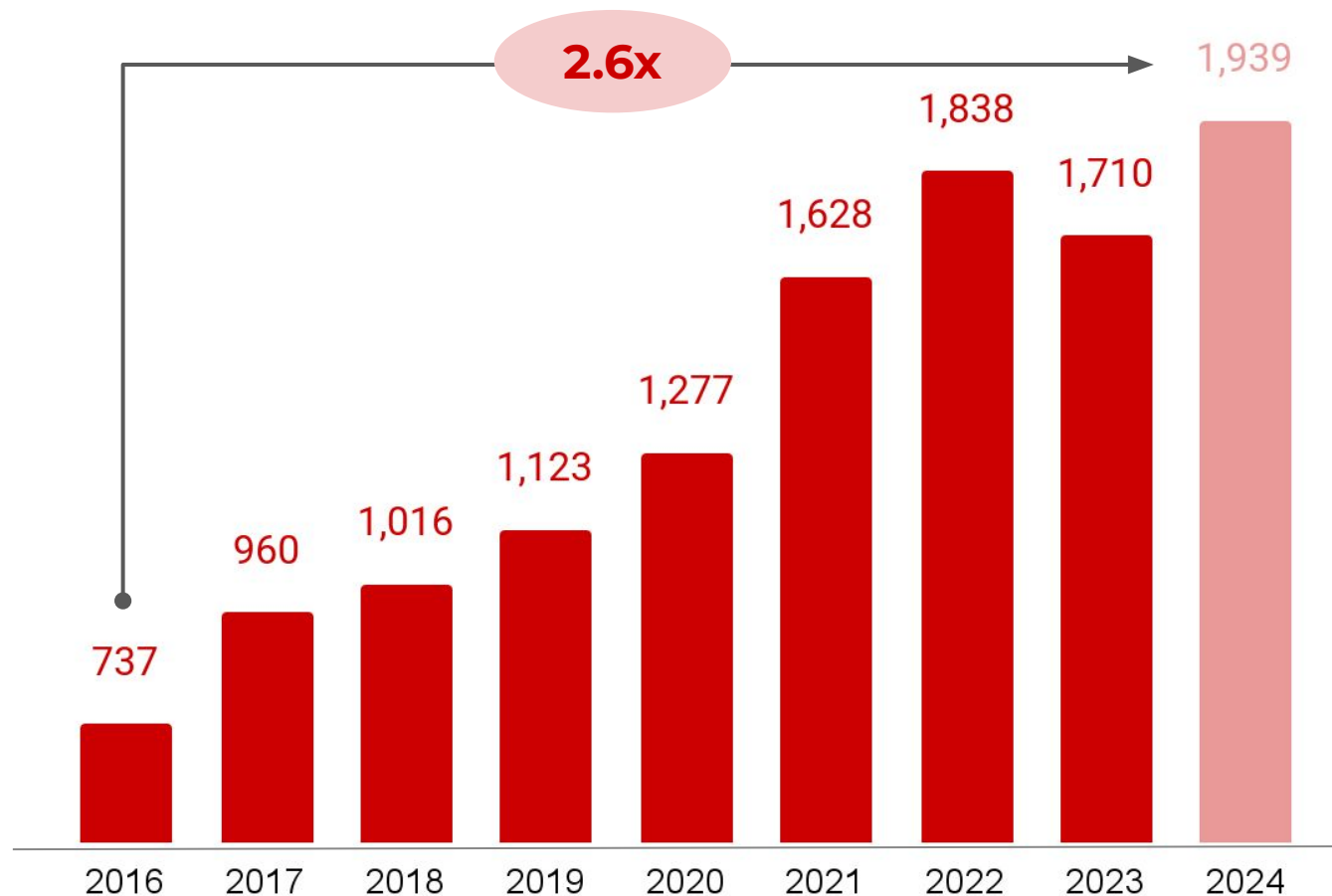
Initiatives

- Migrating IT platform to the cloud.
- Developed mobile tools to enable efficiency of Customer Service staff.
- Self service tools for our customers.

Outcome

- Our portfolio per employee has increased 2.6x.
- This represents significant gains in efficiency.

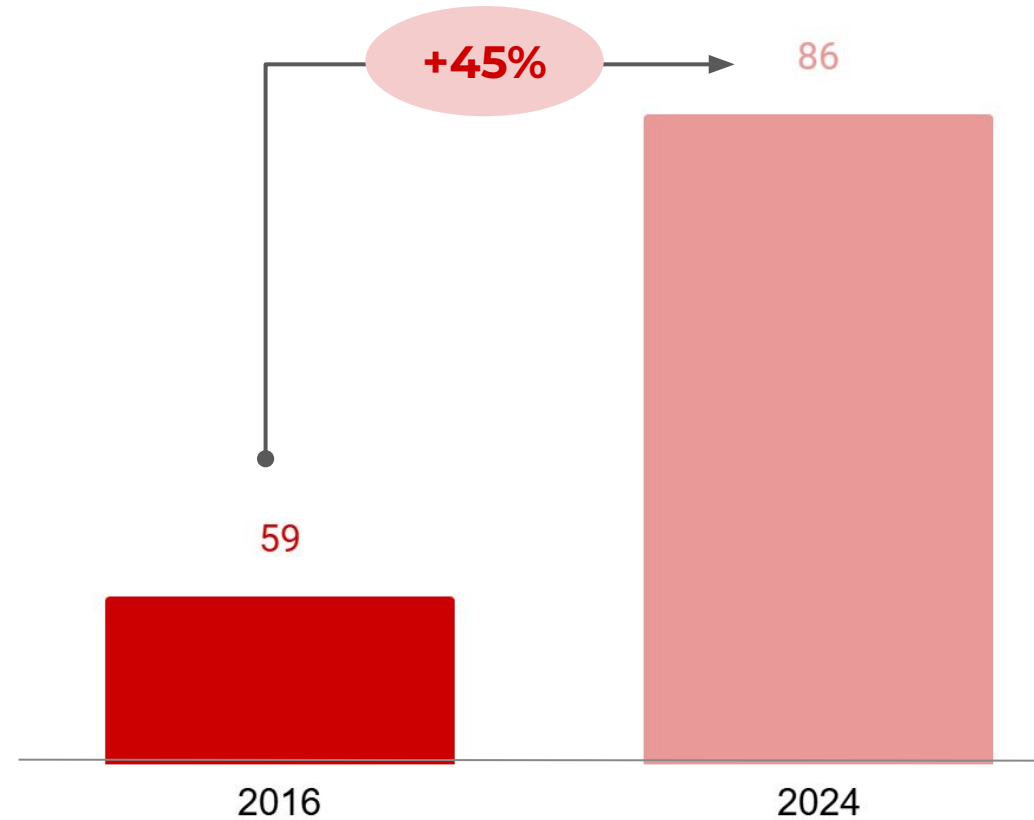
Loan Portfolio per Employee (Thousands MXN)



4 Efficiency through technology

Technology has allowed us to do more with less

Monthly average origination per employee (Includes all FINDEP employees).
Thousands MXN





FINANCIERA
INDEPENDENCIA^{MR}